

Question 1: Please talk to us about your life's journey.

Question 2: If we followed you around for a day, what would we learn about your practice of leadership and your educational philosophy?

Question 3: As the district grapples with a structural deficit and ongoing fiscal challenges, what past experiences inform what you would bring to Brookline? Do you have any entrepreneurial ideas about addressing escalating costs related to student services?

Question 4: The Town of Brookline is exploring a possible Prop 2½ override in 2026. Tell us about any experience you have in this area and how you might work to build trust in the community to create support for such an override.

Question 5: How do you work to address academic and opportunity gaps while pursuing excellence for all students? Share examples from your experience that would inform this work in Brookline.

Question 6: Twice in the last five years, Brookline has had a disproportionality finding with respect to students of color being overidentified for special education. As an educational leader, how would you address this issue? Does what you describe reflect your overall approach to special education? To structural equity issues?

Question 7: What has been your approach to recruiting and retaining educators of color?

Question 8: How would you work to balance teacher autonomy with the need for consistent and coherent student expectations and experiences across our schools?

Question 9: As Superintendent, who do you believe you work for, and how do you balance the various stakeholders you're accountable to?

Question 10: We will negotiate six contracts during the FY26 school year. Please tell us about your experience negotiating and working with unions.

Question 11: Tell us about a significant mistake you made as a superintendent. How did you address it, and what did you learn from the experience?

Question 12: What questions do you have about Brookline Public Schools, this position, or our expectations?